

Erkki Keldo
 Minister of Economy and Industry
 Government of Estonia
 Tallinn, Estonia

Brussels, 20 March 2026

Dear Minister Keldo,

It is our great pleasure to invite you to speak and play a leading role at the **Europe28: One Europe – One Market** Summit, taking place in **Brussels** on **9 June**, preceded by a high-level dinner debate on 8 June.

Europe is facing a defining moment shaped by security pressures, questions of sovereignty and the urgent need to restore sustainable growth. **Completing the Single Market is not a technical exercise but a strategic political choice**. Deepening integration in capital, energy and telecommunications requires difficult trade-offs and political courage, yet without progress in these foundational areas, Europe's competitiveness and resilience will remain constrained.

The **Jacques Delors Friends of Europe Foundation**, together with Enrico Letta, has launched a Coalition of Action to unite business, trade unions, academia, civil society and institutions behind one clear objective: completing the Single Market by 2028. Building on the Letta report and the European Commission's commitment to One Europe – One Market, the Summit will focus on three priorities: Capital Markets Union, a 28th regime to enable companies to scale across borders, and faster, more coherent decision-making.

The **high-level dinner debate** on **8 June**, will offer an informal setting to reflect on the political leadership that made the original Single Market for goods possible, and what is required today to overcome fragmentation in capital, digital and energy markets.

On the morning of **9 June**, the Summit will bring together high-level representatives from EU institutions, member states, industry, finance and civil society to identify concrete roadblocks and define what success by 2028 should look like for businesses and citizens alike. Discussions will be grounded in data, including citizen insights on competitiveness, fairness and economic opportunity, with a clear objective: **move from diagnosis to delivery**.

Through the Jacques Delors Friends of Europe Foundation's activities, we have had the privilege of welcoming leaders such as **Henna Virkkunen, Emmanuel Macron, Mario Draghi, Nadia Calviño, Arthur Mensch, Andrej Plenković, Kristalina Georgieva, Alexander Stubb, and Alexander de Croo**, among many others from across politics, business and civil society.

We would be truly honoured if you would accept our invitation to speak and take a leading role in the Summit. Our colleagues at Friends of Europe (Francisco Lopez, francisco.lopez@friendsofeurope.org, +32 492980932) would be pleased to coordinate closely with yours to identify the most suitable role within the programme.

We very much hope you will be able to join us in Brussels on 8 and 9 June.

Yours sincerely,



Enrico Letta
 Member of the Governing Board of the Jacques Delors
 Friends of Europe Foundation
 President of the Jacques Delors Institute
 Former Prime Minister of Italy



Pascal Lamy
 Co-Founder and Vice-President of the Jacques
 Delors Friends of Europe Foundation
 Coordinator of the Jacques Delors Think tanks